

Australian Food and Grocery Council Limited

ABN: 23 068 732 883

Financial Statements

For the Year Ended 30 June 2026

Australian Food and Grocery Council Limited

ABN: 23 068 732 883

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Australian Food and Grocery Council Limited

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Directors' Report

For the Year Ended 30 June 2026

General Information

The financial statements cover Australian Food and Grocery Council as an individual entity. The financial statements are presented in Australian dollars, which is Australian Food and Grocery Council's functional and presentation currency.

Australian Food and Grocery Council is a not-for-profit unlisted public company limited by guarantee, incorporated and domiciled in Australia. Its registered office and principal place of business are:

Registered Office and Principal Place of Business

Australian Food and Grocery Council Limited
Suite 803 Nishi Building
2 Phillip Law St
Canberra ACT 2601

A description of the nature of the council's operations and its principal activities are included in the Directors' report, which is not part of the financial statements.

Directors present this report on the financial performance of the Australian Food and Grocery Council Limited (the council) for the year ended 30 June 2026.

Principal activities

The purpose of the Australian Food and Grocery Council is to bring Australia's Fast Moving Consumer Goods (FMCG) industry together to champion growth.

The industry that the AFGC represents includes the manufacturing or processing of food, beverage and grocery products (in Australia and elsewhere), the distribution of such products, and the brand ownership of such products.

No significant changes in the nature of the Company's activity occurred during the financial year.

Objectives

The Council's objectives are to:

- Foster the environment for a dynamic, competitive, responsible and profitable Industry in Australia that meets the needs of Australian and international consumers, including by:
 - Promoting higher levels of competitiveness and efficiency;
 - Encouraging fair relationships between Retailers and the Industry; and
 - Encouraging confidence and trust in the Industry;
- Promoting and safeguarding the welfare of the Industry, and taking any action to benefit or protect its Australian and international interests;
- Monitoring, and advocating in relation to, governmental and other authorities' regulation and policies that impact the Industry, including (but not limited to) its relationships with other industries, consumers and with the environment;
- Being the voice of the Industry, in Australia and overseas, including by:
 - Representing and promoting the Industry externally;
 - Clarifying and resolving overall Industry objectives and policy issues within the Industry; and
 - Negotiating on behalf of the Industry
- Facilitating collaboration between Members (within the bounds of the law), and where appropriate with external stakeholders,

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Directors' Report For the Year Ended 30 June 2026

- Promoting education regarding the Industry, including by:
 - Supporting and assisting research and experimentation;
 - Producing and distributing materials and disseminating information;
 - Providing guidance to Members; and
 - Conducting or participating in training courses, seminars, symposia, lectures, conferences and other activities
- Developing and/or adopting policies, procedures, standards and codes of practice for the benefit of the Industry.

To achieve these objectives, the Council has focused on three pillars in its 2026-2030 strategic framework underpinned by the uniting principle essential together:

1. Growth: Supporting the expansion, visibility and long term sustainability of the FMCG industry while strengthening AFGC's capacity through membership and revenue growth
2. People: Building a connected, informed and capable industry workforce, alongside a high-performing and engaged AFGC team
3. Product: Delivering valued services, insights and advocacy that respond to industry needs and elevate the sector's voice with key stakeholders

DIRECTORS REPORT

Directors present this report on the financial report of the Australian Food and Grocery Council Limited (the Council) for the year ended 30 June 2026.

Directors

The names of each person who has been a director **during the year** and to the date of this report are:

Name	Appointed / Resigned
Ms Rachel Bajada	
Mr Bernie Brookes	
Ms Belinda Driscoll	
Mr Paris Golden	
Mr Paul Hitchcock	
Mr Nigel Parsons	
Ms Lyn Radford	
Mr Mal Carseldine	Appointed 6 November 2025
Ms Caroline Waite	Appointed 6 November 2025
Mr Anthony Holme	Resigned 6 November 2025
Mr Allan Hood	Resigned 23 February 2026

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

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Directors' Report

For the Year Ended 30 June 2026

DIRECTORS REPORT (CONTINUED)

Information on Directors

Ms Rachel Bajada Chief Executive Officer Noshu Foods Pty Ltd Director since: 15 November 2024	Mr Bernie Brookes Appointed Independent Director/Chair Director since: 19 June 2025
Mr Mal Carseldine Chief Executive Officer Lactalis Australia Director since: 6 November 2025	Ms Belinda Driscoll VP & Managing Director ANZ Kimberly-Clark Director since: 20 March 2023
Mr Paris Golden Managing Director McCormick Foods Australia Pty Ltd Director since: 12 November 2021	Mr Paul Hitchcock Chief Executive Officer Patties Foods Ltd Director since: 15 November 2024
Mr Nigel Parsons Chief Executive Officer Asahi Lifestyle Beverages Director since: 11 February 2022	Ms Lyn Radford Managing Director McCain Director since: 20 March 2023
Ms Caroline Waite Group Chief Executive Officer Stuart Alexander & Co Director since: 6 November 2025	Mr Anthony Holme Managing Director Kellogg's Australia and New Zealand Director between: 1 December 2022 - 6 November 2025
Mr Allan Hood Chief Executive Officer Bulla Dairy Foods Director since: 15 November 2024 - 23 February 2026	

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Directors' Report

For the Year Ended 30 June 2026

DIRECTORS REPORT (CONTINUED)

Meeting of Directors

During the financial year six meetings of directors were held on the following dates:

07 August 2025
09 September 2025
06 November 2025
23 February 2026
16 April 2026
19 May 2026

Attendances by each director were as follows:

Name	Number of meetings held during the year	Total meetings eligible to attend during the year	Total meetings attended during the year
Rachel Bajada	6	6	5
Bernie Brookes	6	6	6
Mal Carseldine	6	3	3
Belinda Driscoll	6	6	4
Paris Golden	6	6	5
Paul Hitchcock	6	6	6
Anthony Holme	6	3	3
Allan Hood	6	3	3
Lyn Radford	6	6	6
Nigel Parsons	6	6	5
Caroline Waite	6	3	3

Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2026 has been received and can be found on page 5 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director: ...

Date:



1 October 2026

Director: 

Australian Food and Grocery Council Limited

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Auditor's Independence Declaration under Section 307C of the Corporations Act 2001 to the Directors of Australian Food and Grocery Council Limited

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2026, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.



Saward Dawson



Hon Yaw Tan
Partner

Blackburn, Victoria

Dated: 9 October 2026

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Statement of Profit or Loss

For the Year Ended 30 June 2026

	Note	2026 \$	2025 \$
Operating Activities			
Revenue from Contracts with Customers	4	6,702,459	6,532,369
Other income	4	403,149	216,656
Total Operating Revenue		7,105,608	6,749,025
General expenses			
Wages and Salaries		(3,552,188)	(3,891,598)
Superannuation contributions		(376,609)	(418,785)
Administration and Business Operations		(809,088)	(706,290)
Depreciation and Amortisation Expenses	6	(233,958)	(310,292)
IT and Communication Expenses		(206,700)	(195,476)
Divisional Expenses			
CEO and Board Expenses		(197,162)	(73,844)
Government and Media Relations		(107,373)	(84,866)
Nutrition and Regulation		(86,714)	(156,145)
Industry Affairs		(143,517)	(129,034)
Sustainability		(41,137)	(6,364)
Membership and Marketing		(273,568)	(22,703)
Events		(560,151)	(562,930)
Other Expenses			
Code Training Expenses		(264,341)	(51,208)
Trading Partner Forum		(30,103)	(128,979)
Surplus/(Deficit) from Operating Activities		222,999	10,511
NPRS Activities			
NPRS - Foundation Supporters Contribution		-	849,374
NPRS - Supporter Funded Expenses		-	(1,909,163)
Surplus/(Deficit) from Supporter Funded NPRS Activities		-	(1,059,789)
Total surplus/(deficit) from NPRS Activities		-	(1,059,789)
Non-operating activities			
Investment Income	5	325,738	370,390
Gain on early lease termination	12	112,582	-
Surplus/(deficit) from non-operating activities		438,320	370,390
Total surplus/(deficit) for the year		661,319	(678,888)
Other comprehensive income for the year		-	-
Total comprehensive income for the year		661,319	(678,888)

The accompanying notes form part of these financial statements.

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Statement of Financial Position

As at 30 June 2026

	Note	2026 \$	2025 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	7	1,453,246	2,737,449
Trade and other receivables	8	522,715	246,548
Financial assets	9	1,559,261	-
Other assets	10	265,934	230,415
TOTAL CURRENT ASSETS		<u>3,801,156</u>	<u>3,214,412</u>
NON-CURRENT ASSETS			
Financial assets	9	3,362,103	3,238,959
Plant and equipment	11	17,919	24,847
Right-of-use assets	12	1,014,238	473,900
TOTAL NON-CURRENT ASSETS		<u>4,394,260</u>	<u>3,737,706</u>
TOTAL ASSETS		<u>8,195,416</u>	<u>6,952,118</u>
LIABILITIES			
CURRENT LIABILITIES			
Lease liabilities	12	107,227	155,761
Trade and other payables	13	683,748	531,199
Employee benefits	14	285,883	338,339
Other liabilities	15	152,843	155,354
TOTAL CURRENT LIABILITIES		<u>1,229,701</u>	<u>1,180,653</u>
NON-CURRENT LIABILITIES			
Lease liabilities	12	982,758	459,590
Employee benefits	14	77,821	68,058
TOTAL NON-CURRENT LIABILITIES		<u>1,060,579</u>	<u>527,648</u>
TOTAL LIABILITIES		<u>2,290,280</u>	<u>1,708,301</u>
NET ASSETS		<u>5,905,136</u>	<u>5,243,817</u>
EQUITY			
Reserves		150,100	81,953
Retained earnings		5,755,036	5,161,864
TOTAL EQUITY		<u>5,905,136</u>	<u>5,243,817</u>

The accompanying notes form part of these financial statements.

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Statement of Changes in Equity

For the Year Ended 30 June 2026

2026

	Retained Earnings	NPRS Reserve	TPF Reserve	Total
	\$	\$	\$	\$
Balance at 1 July 2025	5,161,864	-	81,953	5,243,817
Surplus/(deficit) for the year	661,319	-	-	661,319
Transfers between retained earnings and reserves	(68,147)	-	68,147	-
Balance at 30 June 2026	5,755,036	-	150,100	5,905,136

2025

	Retained Earnings	NPRS Reserve	TPF Reserve	Total
	\$	\$	\$	\$
Balance at 1 July 2024	4,753,734	1,059,789	109,182	5,922,705
Surplus/(deficit) for the year	(678,888)	-	-	(678,888)
Transfers between retained earnings and reserves	1,087,018	(1,059,789)	(27,229)	-
Balance at 30 June 2025	5,161,864	-	81,953	5,243,817

The accompanying notes form part of these financial statements.

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Statement of Cash Flows

For the Year Ended 30 June 2026

	Note	2026 \$	2025 \$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from members, partners and customers		7,563,208	8,556,569
Payments to suppliers and employees		(7,211,178)	(9,042,979)
Interest received		91,351	117,191
Interest paid on lease liability		(59,098)	(42,936)
Dividend and distribution received		58,491	197,419
Net cash provided by/(used in) operating activities		<u>442,774</u>	<u>(214,736)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:			
Proceeds from/(payment for) investments		12,436	(221,680)
Payments for property, plant and equipment		(71,016)	(48,099)
Redemption/(Placement) of term deposits		<u>(1,559,261)</u>	<u>2,300,000</u>
Net cash provided by/(used in) investing activities		<u>(1,617,841)</u>	<u>2,030,221</u>
CASH FLOWS FROM FINANCING ACTIVITIES:			
Repayment of lease liability		<u>(109,136)</u>	<u>(111,781)</u>
Net cash provided by/(used in) financing activities		<u>(109,136)</u>	<u>(111,781)</u>
Net increase/(decrease) in cash and cash equivalents held		(1,284,203)	1,703,704
Cash and cash equivalents at the beginning of the year		<u>2,737,449</u>	<u>1,033,745</u>
Cash and cash equivalents at the end of the financial year	7	<u><u>1,453,246</u></u>	<u><u>2,737,449</u></u>

The accompanying notes form part of these financial statements.

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Notes to the Financial Statements

For the Year Ended 30 June 2026

The financial report covers Australian Food and Grocery Council Limited ("the Company") as an individual entity. Australian Food and Grocery Council Limited is a not-for-profit Company limited by guarantee, incorporated and domiciled in Australia.

The principal activities of the Company for the year ended 30 June 2026 were being the voice of Australia's food, beverage and grocery supply industry and valued service provider to members. The industry that the Company represents includes the manufacturing or processing of food, beverage and grocery products (in Australia and elsewhere), the distribution of such products, and the brand ownership of such products. The Company's vision is for a thriving, trusted food and grocery supply industry that sustains Australia.

Comparatives are consistent with prior years, unless otherwise stated.

1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures and the *Corporations Act 2001*.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Material accounting policy information relating to the preparation of these financial statements are presented below, and are consistent with prior reporting periods unless otherwise stated.

2 Summary of Material Accounting Policies

(a) Revenue and other income

The revenue recognition policies for the principal revenue streams of the Company are:

Membership subscription

Membership fee income is recognised on a straight-line basis over the membership period.

NPRS Foundation supporters' contribution

Supporters' contribution income for the National Plastic Recycling Scheme Project is recognised when received or when receivable.

TPF contribution income

Trading Partners Forum contribution income is recognised on a receipt or receivable.

Conference and events income

Events revenue is recognised for conferences organised by the Company. Event income is recognised at a point-in-time, which corresponds with the timing of the event taking place.

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Notes to the Financial Statements

For the Year Ended 30 June 2026

2 Summary of Material Accounting Policies

(a) Revenue and other income

Sponsorship income

Sponsorship income is recognised when performance obligations under the contract with the customer have been satisfied. For fixed-term sponsorships, income is generally recognised on a straight-line basis over the period of the sponsorship agreement. For event based sponsorships, income is recognised at the point-in-time the event is held.

Partnership income

Partnership income is recognised on a straight-line basis over the partnership period.

Project income

Project income is recognised with respect to research and development of funded projects. Revenue is recognised when performance obligations under the contract have been satisfied, either at a point in time or over time, depending on the nature of the performance obligations.

Dividend and other distributions

Interest income is recognised using the effective interest rate method, which for floating financial instruments is the rate inherent in the instrument.

Investment income

Investment income is recognised when the right to receive payment is established.

(b) Income tax

The Company is exempt from income tax under Division 50 of the *Income Tax Assessment Act 1997* because it is an entity established for the purpose of promoting the development of Australian manufacturing resources.

(c) Plant and equipment

Each class of plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment.

Depreciation

Furniture and fittings are depreciated on a straight-line basis over the asset's useful life to the Company, commencing when the asset is ready for use.

Leased assets and leasehold improvements are amortised over the shorter of either the unexpired period of the lease or their estimated useful life.

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For the Year Ended 30 June 2026

2 Summary of Material Accounting Policies

(c) Plant and equipment

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Plant and Equipment	10%-25%
Computer Software	20%-25%
Leasehold improvements	17%-50%

(d) Financial instruments

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, the Company classifies its financial assets into the following categories, those measured at:

- amortised cost
- fair value through profit or loss - (FVTPL)

Amortised cost

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Interest income is recognised in profit or loss. Gains and losses on derecognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost as described above are measured at FVTPL.

Net gains or losses, including any interest or dividend income are recognised in profit or loss.

The Company holds a managed investments portfolio.

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Notes to the Financial Statements

For the Year Ended 30 June 2026

2 Summary of Material Accounting Policies

(d) Financial instruments

Financial assets

Impairment of financial assets

Where the simplified approach to expected credit loss (ECL) is not applied, the Company uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Company uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Company in full, without recourse to the Company to actions such as realising security (if any is held); or
- the financial asset is more than 90 days past due.

Trade receivables

Impairment of trade receivables have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses.

The impairment amount is recorded in a separate allowance account, with the loss recognised in profit or loss. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

Where the Company renegotiates the terms of trade receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

(e) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments (generally three months deposit term or less) which are readily convertible to known amounts of cash and subject to an insignificant risk of change in value.

(f) Leases

At inception of a contract, the Company assesses whether a lease exists.

Right-of-use asset

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model, depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

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Notes to the Financial Statements

For the Year Ended 30 June 2026

2 Summary of Material Accounting Policies

(f) Leases

Lease liability

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Company's incremental borrowing rate is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured whether there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Company's assessment of lease term.

Where the lease liability is remeasured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Adoption of short term leases or low value asset exception

Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

(g) Employee benefits

Short-term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The company's obligations for short-term employee benefits such as wages and salaries are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

The company classifies employees' long service leave and annual leave entitlements as other long-term employee benefits as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the company's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on corporate bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long term employee benefits, the net change in the obligation is recognised in profit or loss classified under employee benefits expense.

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Notes to the Financial Statements

For the Year Ended 30 June 2026

2 Summary of Material Accounting Policies

(g) Employee benefits

The company's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

(h) Comparative figures

When required by Australian Accounting Standards or Executive Council policy, comparative figures have been adjusted to conform to changes in presentation for the current financial year. Project expenses have been allocated to the relevant divisional expense categories, and travel costs previously reported within divisional expenses have been reclassified to Administrative and Business Operations expenses.

3 Critical Accounting Estimates and Judgments

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances. These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information becomes available, actual results may differ.

The significant estimates and judgements made have been described below.

Key estimates - impairment of leasehold improvement, plant and equipment

The Company assesses impairment at the end of each reporting period by evaluating conditions specific to the Company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

Key estimates - fair value of financial instruments

The Company has certain financial assets and liabilities which are measured at fair value. Where fair value has not been able to be determined based on quoted price, a valuation model has been used. The inputs to these models are observable, where possible, however these techniques involve significant estimates and therefore fair value of the instruments could be affected by changes in these assumptions and inputs.

Key estimates - provisions

The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

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Notes to the Financial Statements

For the Year Ended 30 June 2026

3 Critical Accounting Estimates and Judgments

Key estimates - receivables

The receivables at the reporting date have been reviewed to determine whether there is any objective evidence that any of the receivables are impaired. An impairment provision is included for any receivable where the entire balance is not considered collectible. The impairment provision is based on the best information at the reporting date.

Key estimates - Lease term and Option to extend Under AASB 16

The lease term is defined as the non-cancellable period of a lease together with both periods covered by an option to extend the lease if the lessee is reasonably certain to exercise that option; and also periods covered by an option to terminate the lease if the lessee is reasonably certain not to exercise that option. The options that are reasonably going to be exercised is a key management judgement that the Company will make.

The Company determines the likelihood of exercising the options on a lease-by-lease basis looking at various factors such as which assets are strategic and which are key to future strategy of the Company.

Key judgments - revenue recognition

For a performance obligation to exist under AASB 15, the promise is sufficiently specific to be able to determine when the obligation is satisfied. Management exercises judgement to determine whether the promise is sufficiently specific to be able to determine when the obligation is satisfied.

4 Revenue and Other Income

	2026	2025
	\$	\$
Revenue from contracts with customers		
- Member subscriptions	5,004,330	4,939,850
- Events revenue	813,031	993,824
- Projects income	282,761	121,294
- Partnerships	294,172	194,583
- Sponsorship	308,165	282,818
	6,702,459	6,532,369
Other income		
- Trading partner forum contribution	98,250	101,750
- Interest income	91,351	80,836
- Licence fee	34,000	34,000
- Sundry income	179,548	70
	403,149	216,656

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Notes to the Financial Statements

For the Year Ended 30 June 2026

5 Investment income

	2026	2025
	\$	\$
Dividend and distribution income	190,158	132,144
Net movement in FVTPL financial assets	135,580	238,246
	<u>325,738</u>	<u>370,390</u>

6 Result for the Year

The result for the year includes the following specific expenses:

Employee benefits expenses

Salaries and wages	3,552,188	3,891,598
Superannuation contributions	376,609	418,785
Total employee benefits expenses	<u>3,928,797</u>	<u>4,310,383</u>

Depreciation and amortisation

Depreciation and amortisation	77,944	186,175
Lease amortisation expense	156,014	124,117
Total depreciation and amortisation	<u>233,958</u>	<u>310,292</u>

7 Cash and Cash Equivalents

Cash at bank	901,343	2,687,449
Short-term deposits	551,903	50,000
	<u>1,453,246</u>	<u>2,737,449</u>

8 Trade and Other Receivables

CURRENT

Trade receivables	348,129	191,493
Provision for impairment	(12,136)	-
Net trade receivables	<u>335,993</u>	<u>191,493</u>
Other receivables	186,722	55,055
Total current trade and other receivables	<u>522,715</u>	<u>246,548</u>

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Notes to the Financial Statements

For the Year Ended 30 June 2026

9 Financial Assets

(a) Financial assets at amortised cost

	2026 \$	2025 \$
CURRENT		
CBA term deposits	1,559,261	-
	<u>1,559,261</u>	<u>-</u>

(b) Financial assets at fair value through profit or loss

NON-CURRENT		
JB Were Investments - at market value	3,362,103	3,238,959
	<u>3,362,103</u>	<u>3,238,959</u>

JB Were investments consist of a portfolio of equity instruments and managed funds investments. Fair value is measured based on quoted market prices in active markets.

10 Other Assets

CURRENT		
Prepayments	148,372	187,369
Rental bond	117,562	43,046
	<u>265,934</u>	<u>230,415</u>

11 Property, Plant and Equipment

Furniture, fixtures and fittings		
At cost	65,476	200,839
Accumulated depreciation	(65,419)	(197,226)
Total furniture, fixtures and fittings	<u>57</u>	<u>3,613</u>
Computer equipment		
At cost	49,558	205,121
Accumulated depreciation	(40,388)	(183,887)
Total computer equipment	<u>9,170</u>	<u>21,234</u>
Leasehold improvements		
At cost	9,229	214,309
Accumulated depreciation	(537)	(214,309)
Total leasehold improvements	<u>8,692</u>	<u>-</u>
Total property, plant and equipment	<u>17,919</u>	<u>24,847</u>

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Notes to the Financial Statements

For the Year Ended 30 June 2026

11 Property, Plant and Equipment

(a) Movements in carrying amounts

	Furniture, Fixtures and Fittings \$	Computer Equipment \$	Leasehold Improvements \$	Total \$
Year ended 30 June 2026				
Balance at the beginning of the year	3,613	21,234	-	24,847
Additions at cost	52,563	9,224	9,229	71,016
Depreciation expense	(56,119)	(21,288)	(537)	(77,944)
Balance at the end of the year	57	9,170	8,692	17,919

12 Leases

Company as a lessee

During the year, the Company terminated its lease of premises located at 65 Canberra Avenue. Subsequently, the Company has entered into a new lease arrangement for its office in Canberra with a lease term of 7 years ending 31 December 2032.

Right-of-use assets

	2026 \$	2025 \$
Balance at the beginning of the year	473,900	585,878
Addition of new lease	1,091,269	-
Termination of old lease	(394,917)	-
Amortisation charge	(156,014)	(124,117)
Remeasurement of right-of-use asset	-	12,139
Balance at the end of the year	1,014,238	473,900

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Notes to the Financial Statements

For the Year Ended 30 June 2026

12 Leases

Lease liabilities

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

	< 1 year	1 - 5 years	> 5 years	Total undiscounted lease liabilities	Lease liabilities included in this Statement Of Financial Position
	\$	\$	\$	\$	\$
2026					
Lease liabilities	176,483	1,024,763	115,285	1,316,531	1,089,985
2025					
Lease liabilities	192,620	502,179	-	694,799	615,351
Current liabilities				107,227	155,761
Non-current liabilities				982,758	459,590
Total				1,089,985	615,351

Statement of Profit or Loss

The amounts recognised in the statement of profit or loss relating to interest expense on lease liabilities, and short-term or low-value asset leases are show below:

	2026	2025
	\$	\$
Interest expense on lease liabilities	59,098	42,936
Expenses relating to leases of low-value assets	386	799
Gain on early lease termination	112,582	-
	172,066	43,735

The Company recognised a gain on early termination of a lease agreement. The gain arose from the early surrender of leased premises in Canberra and reflects the derecognition of the related lease liability and right-of-use asset.

13 Trade and Other Payables

CURRENT

Trade payables	422,171	345,272
Other payables	261,577	185,927
	683,748	531,199

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Notes to the Financial Statements

For the Year Ended 30 June 2026

14 Employee Benefits

	2026 \$	2025 \$
CURRENT		
Annual leave	232,387	259,412
Long service leave	53,496	78,927
	<u>285,883</u>	<u>338,339</u>
NON-CURRENT		
Long service leave	77,821	68,058

15 Other Liabilities

CURRENT		
Amounts received in advance	152,843	155,354

16 Reserves

(a) NPRS Reserve

The NPRS Reserve records the unspent funds from the National Plastic Recycling Scheme Program Foundation supporter contribution. During the prior year, these activities were transferred to Soft Plastic Stewardship Australia Ltd, and the Company has since ceased this activity.

(b) TPF Reserve

The TPF Reserve records the unspent funds from the Trading Partners Forum supporter contribution.

Trading Partners Forum contribution	98,250	101,750
Trading Partners Forum expenses	(30,103)	(128,979)
	<u>68,147</u>	<u>(27,229)</u>

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Notes to the Financial Statements

For the Year Ended 30 June 2026

17 Financial Risk Management

	2026 \$	2025 \$
Financial assets		
Financial assets at amortised cost		
Cash and cash equivalents	1,453,246	2,737,449
CBA term deposits	1,559,261	-
Trade and other receivables	522,715	246,548
Financial assets at fair value through profit or loss		
Financial assets - JB Were Investments	3,362,103	3,238,959
Total financial assets	6,897,325	6,222,956
Financial liabilities		
Financial liabilities measured at amortised cost		
Trade and other payables	683,748	531,199
Lease liabilities	1,089,985	615,351
Total financial liabilities	1,773,733	1,146,550

18 Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$ 100 each towards meeting any outstanding obligations of the Company. At 30 June 2026 the number of members was 192 (2025: 191).

19 Key Management Personnel Disclosures

The remuneration paid to key management personnel of the Company is \$ 1,852,485 (2025: \$ 1,325,181).

20 Auditors' Remuneration

Remuneration of the auditor		
- auditing the financial statements for the year then ended	24,900	24,450
- Other services	-	10,000
Total	24,900	34,450

21 Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 June 2026 (30 June 2025: None).

Australian Food and Grocery Council

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Notes to the Financial Statements

For the Year Ended 30 June 2026

22 Related Parties

Key management personnel - refer to Note 19.

Apart from the Chair of the board, the directors do not receive any remuneration or retirement benefits for their services.

There were no other material related party transactions entered into during the year.

23 Events After the End of the Reporting Period

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

24 Statutory Information

The registered office and principal place of business of the Company is:

Australian Food and Grocery Council
Suite 803 Nishi Building
2 Phillip Law St
Canberra ACT 2601

Type text here

Australian Food and Grocery Council

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Consolidated Entity Disclosure Statement

For the Year Ended 30 June 2026

Subsection 295(3A)(a) of the Corporations Act 2001 does not apply to the Company, because the Company is not required to prepare consolidated financial statements by Australian Accounting Standards.

Australian Food and Grocery Council Limited

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Directors' Declaration

The directors of the Company declare that:

1. The financial statements and notes, as set out on pages 6 to 23, are in accordance with the *Corporations Act 2001* and:
 - a. comply with Australian Accounting Standards - Simplified Disclosures; and
 - b. give a true and fair view of the financial position as at 30 June 2026 and of the performance for the year ended on that date of the Company.
2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.
3. The consolidated entity disclosure statement is true and correct for the year ended 30 June 2026.

This declaration is made in accordance with a resolution of the Board of Directors.

Director .



Director



Dated

1 October 2026

Australian Food and Grocery Council Limited

ABN: 23 068 732 883

Independent Audit Report to the members of Australian Food and Grocery Council Limited

Opinion

We have audited the financial report of Australian Food and Grocery Council Limited (the Company), which comprises the statement of financial position as at 30 June 2026, the statement of profit or loss, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2026 and of its financial performance for the year ended; and
- (ii) complying with Australian Accounting Standards - Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Australian Food and Grocery Council Limited

ABN: 23 068 732 883

Independent Audit Report to the members of Australian Food and Grocery Council Limited

Responsibilities of Directors for the Financial Report

The directors of the Company are responsible for the preparation of:

- a. the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*; and
- b. the consolidated entity disclosure statement that is true and correct in accordance with the *Corporations Act 2001*, and

for such internal control as the directors determine necessary to enable the preparation of:

- i. the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- ii. the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Australian Food and Grocery Council Limited

ABN: 23 068 732 883

Independent Audit Report to the members of Australian Food and Grocery Council Limited

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Saward Dawson



Hon Yaw Tan
Partner

Blackburn, Victoria

Dated: 9 October 2026